**Program**

**Day 1 – Bridging Divides**

**Sunday**  
7 April 2019

<table>
<thead>
<tr>
<th>12:30</th>
<th>Lunch Buffet / MH</th>
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<tbody>
<tr>
<td><strong>15:00</strong></td>
<td><strong>Welcome, Overview of Forum, and Introductions</strong> / RG</td>
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<td><strong>15:45</strong></td>
<td><strong>The Technology Ecosystem: A Thought Experiment</strong> / RG</td>
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<td>A provocative question will be posed to the room, with discussion around tables (5-6 person groups) to allow participants to explore different reactions and diverse perspectives among themselves. The purpose of the exercise is let participants get to know each other by highlighting what divides them.</td>
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<td><strong>16:15</strong></td>
<td><strong>Report Back to Plenary from Thought Experiment</strong> / RG</td>
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<td>Mapping exercise of the participant landscape.</td>
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<td><strong>16:30</strong></td>
<td>Coffee / Tea / GH</td>
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<td><strong>17:00</strong></td>
<td><strong>Where are the Faultlines?</strong> / RG</td>
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<td>Facilitated plenary discussion will use the map from before the break to survey what divides participants. The aim of this session is to identify where there is agreement on core notions in order to focus the group on main areas of divergence. In this way, participants can uncover how they might engage with each other most fruitfully over the course of the program. Big picture issues to be discussed may include:</td>
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| - *Surveillance state and surveillance capitalism*  
- *Automation and information*  
- *Power asymmetry: large and small tech companies, governments, citizens* |
| **18:30** | Tour of Schloss Leopoldskron |
| **19:15** | Welcome Reception / GH |
| **20:00** | Traditional Austrian Dinner / VR |
| **21:30** | Informal Drinks and Conversations / BS |

*All discussions will take place under the Chatham House Rule.*
Day 2 – Expanding Collaboration

Monday
8 April 2019

7:30  Breakfast / MH

9:00  Technology, Public Policy, and Power / RG

Facilitated plenary discussion will examine how technology firms and regulatory or legislative bodies might better work together to make more effective guidelines and to improve legal certainty. Given the speed and complexity of technological change, and that tech companies often have more resources, leverage, and influence – visible and invisible – than traditional policy-makers, we will examine the role for, and behavior of, tech companies when gaps exist in the legal-regulatory framework.

- What methods will improve tech literacy among judges, regulators, legislators, and policy-makers to produce to more effective, functional, and clear regulatory design?
- Where are the opportunities for anticipatory dialogue on privacy, security, and ethical issues among tech firms, public institutions, and civil society?
- How could the enforcement of regulations be improved, both in terms of direct oversight of tech companies and cooperation of tech companies with law enforcement authorities against third parties?

10:30  Group Photo / TR

10:40  Coffee / Tea / GH

11:10  Current Challenges for Law and Technology / CR/MGR/MRL

Participants will self-select into small breakout groups to take a deep dive into specific areas most pertinent to their individual work. The purpose of these groups is to spur pragmatic discussion, looking for synergies, risks, and opportunities for collaboration.

Group 1) Drones and dual-use technology / MGR
Group 2) Algorithms and the black box / MRL
Group 3) Technology and legal systems / CR

Each group should conclude by proposing tangible prioritized outcomes that should be the ongoing responsibility of the Forum, or a working group under the auspices of the Forum (through its participants, their institutions, and networks) to produce over the next year. These could include developing principles around a topic for a particular audience (e.g. judges, board directors, legislators, law firms) or guidelines for evaluating a particular topic (again, for a particular target audience).

12:30  Lunch / MH
14:00  **Review of Current Challenges / RG**

Pre-lunch breakout groups report back to the plenary, with an opportunity for broader feedback from participants who sat in other breakout groups.

14:30  **Private Sector Innovation / RG**

Facilitated plenary discussion will examine the impact of private sector technological innovation on governance… and vice versa. In the morning we have focused on the public policy face of technology, so the purpose of this session is to examine more deeply the role and responsibility of the private sector.

- How will the Internet of Things and AI-generated data affect government and citizen expectations?
- Where do – or should – private firms determine law, either by forum-shopping or taking their own internal decisions on ethics (whether by regulatory design or due to gaps in law)?
- What do decision-makers in private companies need to understand about the impact of technological innovation to exercise legal compliance and safeguard public trust?

16:00  **Coffee / Tea / GH**

16:30  **Collaborative Work / CR/MGR/MRL**

Participants will break into self-selecting small groups to seek practical outcomes for overcoming challenges, dilemmas, and hard choices. These groups may (but do not need to) grow organically from outcomes of the 11:00 session.

- How might participants, their institutions, and their broader networks work together beyond this program?

18:30  **Break**
19:00 Dinner / VR

20:30 Predictions for Technology and the Future of Society / GH

This inaugural program of the Salzburg Global Law and Technology Forum is supported in part by a gift in memory of Ithiel de Sola Pool (1917-1984). A pioneer in the development of social science and network theory, he coined the term “convergence” to describe the effect of scientific innovations on future society. His publications, which included The Handbook of Communication (1973), Forecasting the Telephone (1983), Technologies and Freedom (1983), Communications Flow (1984), and Technologies Without Boundaries (published posthumously in 1990), were defining studies of how emerging technologies might transform social and political life. A Salzburg Global Fellow, he first attended a program in Schloss Leopoldskron in 1956.

We will contemplate scenarios for advances in artificial intelligence in transforming society, policy, and the role of government towards 2050. In the process, we may create both a utopian and dystopian version of the future. Drinks available!

21:30 Informal Drinks and Conversations / BS
Day 3 – Transforming Systems

Tuesday
9 April 2019

7:30 Breakfast / MH

9:00 Review of Proposed Collaborative Work / RG

Reports to the plenary from each of Monday afternoon’s groups, with opportunity for broader feedback from other participants.

9:30 Beyond the Horizon / RG

Societies and economies stand to gain if leading stakeholders can come together and harness innovation, foster cross-border and cross-sectoral collaboration, and enhance flexibility and pragmatism in law and policy-making. However, there is also a need to remember the human dimension in the technology ecosystem. In plenary discussion, we will look for ways to mainstream these aspects of technological change into practical policy conversations, emphasizing a positive story for the future.

- How can we equip companies, governments, and people for the consequences of technological disruption and change?
- What are the responsibilities of tech companies to society?
- How do we leverage technology for global good and achieving the Sustainable Development Goals?

10:30 Coffee Shop / GH/TR

Over coffee and tea, participants break into small groups with colleagues (can be the same as Monday’s working groups, but do not need to be) to build on themes generated over the previous two days. They should address:

- How to expand collaborations and partnerships, including ideas for pilot projects they might realize already in 2019?
- What additional networks and multipliers need to be linked and mobilized?
- Where is there an opportunity for progress in law and policy?

11:45 Conclusions and Next Steps / RG

- What are the priority topics for future meetings?
- What do we specifically need to do now to activate opportunities and events during the course of the year for this group and our respective institutions or networks?
- Salzburg Global Seminar convenes other high-level series on Finance, Corporate Governance, and Public Sector Strategy – what are key points that we should raise in those groups?

12:30 Lunch / MH