Session 515
Directory
A Climate for Change: New Thinking on Governance for Sustainability
Participants

James BACCHUS, USA (Session Chair)
James Bacchus is chair of the World Economic Forum’s Global Agenda Council on Governance for Sustainability. He is shareholder of the Global Trade & Investment Practice Group at Greenberg Traurig, and co-chair of its Global Practice Group. In previous positions, Dr. Bacchus was elected as a member of the Democratic Party to represent Florida’s 11th congressional district in the 102nd Congress and Florida’s 15th congressional district in the 103rd Congress (from 1991 to 1995), and was not a candidate for reelection to the 104th Congress in 1994. From 1995 to 2003 he served on the Appellate Body of the WTO, rising to the position of chairman in 2001 - the first American to sit as part of the Appellate Body. James Bacchus graduated from Vanderbilt University with a B.A. in history, earned an M.A. from Yale University and received a J.D. from Florida State University College of Law. Mr. Bacchus was a Faculty for Session 491 The Future of the Multilateral Trading System and the World Trade Organization (2012).

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Sunny CW Cheung is a senior environmental protection officer with the Environmental Protection Department of the Hong Kong SAR. Currently, he is responsible for enforcement of environmental legislation including air pollution control ordinance, and environmental impact assessment ordinance. He has published more than a dozen academic papers in various journals and conference proceedings. Dr. Cheung is an environmental scientist, holds a B.Sc. in applied environmental science, an M.B.A. and L.L.B. degree, as well as a Ph.D. in biological corrosion.

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Fiona Chrystall is professor of environmental science at Lees-McRae College NC.,USA. She is originally from Scotland where she received both a Ph.D. in environmental science and a B.Sc. in conservation management. She firmly believes that human interdependency on each other and nature requires a clear and sustained focus on building interdisciplinary solutions to living within our means on this planet we call home. She aims to demonstrate both science and responsible citizenry through the courses she teaches, helping students to understand their role in the world in which we live, and how to critically and objectively analyze information to foster new and sensible approaches to current environmental problems. Dr. Chrystall is a Fellow of ISP 22 and 29 Mellon Fellow Community Initiative - Colleges and Universities as Sites of Global Citizenship (2008, 2009).
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David Dreyer is assistant professor at Lenoir-Rhyne University. He has been visiting assistant professor at Texas Tech University. His research interests include peace science, international conflict, and human rights. He published several articles and co-wrote Handbook of International Rivalries (2011). Dr. Dreyer holds a B.A. from John Carroll University, an M.A. and Ph.D. from Michigan State University, all in Political Science.

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Gabriella Fésüs is currently the personal assistant to the Director General in charge of Regional Policy at the European Commission. She has been a member of the team preparing the 2014-2020 reform of the European cohesion policy. Prior to joining the European Commission, she has dealt with investments in the health sector at the Hungarian Ministry of Health and Social Affairs. She has published on topics as the health of the Roma minority, health policy and regional development and has been engaged in NGO work in Africa and Central America. Dr. Fésüs holds M.A. degrees from the College of Europe, Bruges, and Budapest University of Economics, as well as a Ph.D. in public health from the University of Debrecen.
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Richard N. Gardner is professor emeritus of law and international organization at Columbia University. He served as U.S. ambassador to Italy and Spain and as deputy assistant secretary for the State for International Organization Affairs. He is a former member of the President’s Advisory Committee on Trade Policy and Negotiations (ACTPN) and a current member of the State Department’s Advisory Committee on International Economic Policy (ACIEP). Professor Gardner is the author of numerous articles and books on international affairs, including “In Pursuit of World Order: US Foreign Policy and International Organization.” His latest book, “Mission Italy: On the Front Lines of the Cold War,” was published in Italian (2004) and in English (2005). Mr. Gardner holds a Doctor of Jurisprudence degree from Yale Law School; a Doctor of Philosophy degree in economics from Oxford, where he studied as a Rhodes Scholar; and a B.A. in economics from Harvard College. He is a Senior Fellow of the Salzburg Global Seminar and has served as a faculty member numerous times at Salzburg.

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Hanna Gehör is an associate expert for gender and climate change at the UN Framework Convention on Climate Change (UNFCCC). She worked at the Finish Embassy in London and Dublin and held various positions in the office of the President of the Republic of Finland, starting as intern, and then becoming administrative officer, followed by the role of attaché for international affairs. Ms. Gehör holds an M.A. in English Philology and an M.Sc. in political science, both from the University of Helsinki.

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Muhammad Hashim Ghilzai is a civil servant and development practitioner currently serving as deputy commissioner with the Government of Balochistan, Pakistan. His area of interest is sustainable development; climate change adaptation; disaster risk reduction; and integrating environmental, climatic and disaster concerns in development. He is an associate of LEAD (Leadership in Environment & Development), a UK based organization. Mr. Ghilzai holds a M.Sc. in natural resource management from Cranfield University (UK) as well as an M.S. in mathematics and economics from the University of Balochistan, Quetta.
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Nicolle Graugnard manages the work program of the Commission on Trade and Investment Policy of the International Chamber of Commerce (ICC) in Paris, and the newly launched ICC Business World Trade Agenda, an initiative that aims to provide private sector recommendations to advance global trade negotiations. She also contributes to the 2012 B20 Task Force on Trade and Investment, led by the ICC in cooperation with the World Economic Forum. Dr. Graugnard holds a doctor juris from Georgetown University Law Center and an M.A. in international affairs from L'Institute d’Etudes Politiques de Paris (Sciences Po Paris). Nicolle Graugnard is a Fellow of Session 491 *The Future of the Multilateral Trading System and the World Trade Organization* (2012).

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Keshav Jha handles multiple projects on climate change mitigation and adaptation, exclusively focusing on South Asian territory at the Energy & Climate Division of ICLEI, South Asia Secretariat. He focuses on the creation of a networking system that will promote knowledge and technical expertise transfer to improve emission mitigation measures in cities. Previously he has worked with World Wildlife Fund -India, Tehri Hydro Development Corporation Ltd., Toxic’s Link, Delhi Greens, and One Earth One Mission. Mr. Jha graduated with a degree in geography from Kirori Mal College and earned an M.A. in environmental studies from the University of Delhi, as well as a postgraduate diploma in environmental law & management from the Indian Law Institute.

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Ji-Hong Kim is professor for international business at the Korea Development Institute School. He was non-executive director at Kook-Min Bank, professor at HanYang University, department of international business, and research fellow at the Korea Development Institute, where he participated in projects on industrial and trade policies. Dr. Kim holds a B.A. in economics from Seoul National University, School of Social Sciences, an M.B.A. from the Harvard Graduate School of Business Administration, as well as a Ph.D. in Business Administration with a major in international business and economic policy from the University of California, Berkeley.
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Edward Krubasik worked as partner and director at McKinsey & Co. Inc. for over twenty years, where he was in charge of McKinsey’s global Innovation and Technology Management Practice, and the European Electronics, Telecommunications and Aerospace Sector. He was a member of the Corporate Executive Committee for Siemens AG with special responsibility for the company’s industry and transport business sector, and a member of the European Commission’s High Level Group on Competitiveness, Energy and the Environment. He is chairman of the Commission on Industry, Technology and Innovation of the Bavarian Economic Council. Professor Krubasik studied physics at the universities of Erlangen-Nuremberg and Karlsruhe, Germany. After obtaining a doctorate in nuclear physics and following research projects at the Stanford Linear Accelerator Center in California, he completed an M.B.A. program at the European Institute for Business Administration (INSEAD) in Fontainebleau, France.

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Edwin S.T. Lai is an assistant director of the Hong Kong Observatory. Trained in environmental sciences and holding a M.S. specializing in meteorology, he has more than 25 years of professional experience in international affairs under the UN World Meteorological Organization (WMO). He is a chartered meteorologist of the Royal Meteorological Society and currently chair of the Advisory Working Group of the UNESCAP/WMO Typhoon Committee. At the Observatory, he now has the responsibility of formulating strategies for the long-term sustainable development of the organization, in particular the development of human resources to meet the challenges of an ever evolving business.

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Seong-hyon Lee is a James A. Kelly non-resident Fellow of the Pacific Forum CSIS. For 2013-14, he will be at Stanford University as Pantech Fellow. He has been chief correspondent and later director of the Korea Times. His research interests include China-North Korean relations, public diplomacy, media diplomacy, and soft power. Mr. Lee gave talks at Harvard Kennedy School, Stanford University Shorenstein Asia-Pacific Research Center, the Confucius Institute, Seoul National University Graduate School of International Relations, and the Korea Economic Institute in Washington DC. Mr. Lee is a graduate of Grinnell College, Harvard University, Beijing Foreign Studies University and Tsinghua University where he completed his Ph.D. in international communication. Mr. Lee served as Faculty for Session SAC05 The Salzburg Academy on Media & Global Change (2011).
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Martin Lees has held senior positions in the international system, first at OECD, then at the UN as assistant secretary general, and later as rector of the University for Peace in Costa Rica. He has been responsible for a number of international initiatives, including the InterFutures Project at OECD, the InterAction Council of former Heads of State and Government, and the China Council for International Cooperation on Environment and Development. Following a period as secretary general for the Club of Rome, he has most recently moderated a high-level Task Force set up by President Gorbachev on climate change. With a degree in mechanical sciences from Cambridge, he has focused on the application of systems thinking to issues of the modern world. He is now engaged as an international consultant and lecturer on issues of transformational change in models and strategies for growth, climate change, educational innovation and new approaches to peace and security. Mr. Lees has attended several SGS Sessions, and most recently chaired Session 463 Greening the Minds: Universities, Climate Leadership, and Sustainable Futures.

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Bernard Lietaer has been active in monetary systems for a period of 25 years in an unusual variety of functions. While at the Central Bank in Belgium he co-designed and implemented the convergence mechanism (ECU) to the single European currency system, and served as president of Belgium’s Electronic Payment System. He was general manager, and currency trader for Gaia Hedge Funds, when Business Week identified him as “the world’s top currency trader” in 1990. He is a research fellow at the University of California at Berkeley, and visiting professor at the Finance University in Moscow.

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Florian Lux is currently junior advisor to the OECD Secretary-General. He also supports Deputy Secretary-General Boucher in his work on global relations, including outreach to key partners (particularly Southeast Asia), accession, anti-corruption, investment and other issues. Prior to that, Mr. Lux worked for the UN Secretary-General’s High-level Panel on Global Sustainability Secretariat and the UN Secretary-General’s Climate Change Support Team. He worked for think tanks/consultancies in Berlin, with a focus on corporate social responsibility and environmental policy. Mr. Lux holds a M.S. in international affairs from Sciences Po Paris with a focus on sustainable development, the environment and risks. He also studied at Heidelberg University and Columbia University.
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Russ McClain currently serves as the founding director of the Center for Sustainability Studies at Davis & Elkins College, WV. He has engaged local and state partners in student-centered projects for community agriculture, affordable green housing projects, and alternative energy development. Trained as an ecologist, he previously served as a conservation biologist with The Nature Conservancy and an endangered species biologist with the WV Department of Natural Resources. He is faculty and coordinator of the Environmental Science program at Davis & Elkins College where he continues to learn from students the critical need for discussions of sustainability. A native of West Virginia, he received a B.S. from West Virginia University, a M.S. from Eastern Kentucky University, and pursued doctoral studies at the University of Memphis.
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Chandran Nair is founder and CEO of the Global Institute For Tomorrow (GIFT), an independent social venture think tank dedicated to advancing an understanding of the impacts of globalization through thought leadership and positive action to effect change. He is also the chairman of Avantage Ventures, an Asian based boutique investment advisory company in the field of high impact social investing. For more than a decade Mr. Nair has strongly advocated a more sustainable approach to development in Asia, advising governments and multi-national corporations to instill these principles into their policies and key decision making processes. In addition to his work with GIFT, he continues to provide strategic management advice and coaching to business leaders. Mr. Nair is the author of Consumptionomics: Asia’s Role in Reshaping Capitalism and Saving the Planet.

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Peter Odhengo is the director of Resource Mobilization at the Kenya Water Towers Agency and national coordinator for the Greening Kenya Initiative. He is a part-time lecturer at United States International University (USIU), board member of Ramogi Institute of Advance Science and Technology (RIAT), regional coordinator-Eastern Africa for the New York based Blacksmith Institute dealing with Global Pollution Inventory development, as well as a member of the board of directors of First Voice Africa. Until recently, Mr. Odhengo was director of climate change and environment in the office of the Prime Minister, Kenya. He is a graduate of UNESCO International Technological University and Kenyatta University.

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Gilbert Omenn is professor of Internal Medicine, Human Genetics, and Public Health, and director of the Center for Computational Medicine & Bioinformatics at the University of Michigan. He served as associate director of the Office of Science and Technology Policy, as associate director of the Office of Management and Budget, and in the Executive Office of the President during the Carter Administration. He was president of the American Association for the Advancement of Science and elected an ambassador of the Research!America Paul G. Rogers Society for Global Health. He has chaired the presidential/congressional Commission on Risk Assessment and Risk Management (“Omenn Commission”), served on the National Commission on the Environment, and chaired the NAS/NAE/IOM Committee on Science, Engineering and Public Policy. Dr. Omenn is author of numerous research papers, scientific reviews, and books. He received a B.A. from Princeton University, an M.D. from Harvard Medical School, and a Ph.D. in genetics from the University of Washington. Dr. Omenn serves on the Board of the Salzburg Global Seminar.
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Gabriel Quadri was director of environmental planning in Mexico City, president of the National Institute of Ecology, and director of the Business Council for Sustainable Development in Mexico. He is a senior partner at consultancy and renewable energy firms SIGEA and ENERCLIMA. Mr. Quadri has published a large number of articles and books related to sustainable development and environment. He frequently writes for El Economista, one of Mexico’s leading newspapers, as well as for a national radio news broadcast. He has taught at various national universities. In 2012, Gabriel Quadri was candidate to the Presidency of México by Nueva Alianza Party. He is a civil engineer (Universidad Iberoamericana), and an M.A. and Ph.D. candidate in economics at the University of Texas at Austin.

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Kate Raworth is a senior visiting research associate at Oxford University’s Environmental Change Institute, and is the creator of Oxfam’s ‘doughnut’ of planetary and social boundaries. Her research is focused on rethinking economics so that it is fit for tackling the 21st century’s social and ecological challenges. She was senior researcher at Oxfam, economist and co-author of UNDP’s Human Development Report, and a fellow of the Overseas Development Institute, based in Zanzibar’s Ministry of Trade, Industries and Marketing. She is a member of the International Advisory Board of the Environmental Change Institute and an Advisory Panel member of the Planetary Boundaries Initiative. Ms. Raworth holds a B.A. in Politics, Philosophy and Economics, and a Masters in Economics for Development, both from Oxford University.
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Alain Ruche is advisor to the General Secretary of the European Union External Action Service. His task is to think creatively to define actions inspired by new ideas, using a complex system approach. Since joining the EU, he worked in Haiti, the Dominican Republic, Latin America and Asia. He worked as university researcher and held positions with the UN and the World Bank in Latin America and Africa. Mr. Ruche is a fellow of the UK Royal Society of Arts and member of the Club of Rome. He studied economics, pedagogy and international relations. Mr. Ruche is a Fellow of Session 451 *Innovation in Knowledge-based Economies: Accelerating the Benefits* (2008).

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Nikhil Seth is currently director of the Division for Sustainable Development Department of Economic and Social Affairs (DESA) and he was head of the Rio+20 Secretariat. As head of the Rio+20 Secretariat, he spearheaded the preparations for the UNCSD Conference in Rio. During his career with the United Nations, Mr. Seth has served as special assistant and chief of office to the Under-Secretary-General for Economic and Social Affairs, and chief of the policy coordination branch in the division for the Economic and Social Council (ECOSOC), amongst others. Before joining the UN Secretariat, he was a delegate to the UN in the permanent mission of India to the UN and was involved with various UN conferences and summits including the Rio Summit on environment and development, the Copenhagen Summit on social development, and the World Summit on sustainable development.

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Joss Tantram is a founding partner at Terrafiniti, a sustainability consultancy which helps companies tackle their sustainability and CSR challenges. He is a recognized expert in sustainable corporate strategy, reporting and management, working with clients on topics as varied as sustainable construction, sustainable procurement, public engagement and the financial valuation of sustainable business practice. He has worked extensively with WWF-International to develop programs supporting innovation in corporate sustainability. Most notably with ESD Consulting Ltd to design and deliver One Planet Leaders, a global executive development program in sustainability. Prior to working in consultancy, Mr. Tantram was a co-founder of WWF-UK’s Business Education Unit.

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Elizabeth Thompson is a high level consultant to the United Nations on the post-2015 development agenda. She is a former UN Assistant Secretary General, having served as one of two executive coordinators of the Rio+20 Conference on Sustainable Development. Ms. Thompson was previously a member of the Parliament and Cabinet of Barbados. Her last portfolios were on energy and the environment. She has written numerous articles and papers on sustainable development, energy, and environment. Ms. Thompson holds an LL.B. from the University of the West Indies, an M.B.A. w from the University of Liverpool, UK and an LL.M. from the Robert Gordon University in Scotland. She is a qualified commercial arbitrator.

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Kohei Watanabe currently works as an associate professor at Teikyo University, Japan and is a visiting fellow at the National University of Malaysia. He has been looking into the issue of waste management since his undergraduate years at the Engineering Department in Kyoto University (Japan). Dr. Watanabe conducted his Ph.D. research in the Department of Geography of the University of Cambridge. The main focus of his research is on the verification and analysis of data on municipal waste and material flows in the society.
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Guests

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Christina Lees                     Karen Smith
Elizabeth Mortimer
Salzburg Observers

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Monika Bernard was responsible for communications and organization at the BMW Foundation’s Munich office, before moving to the Foundation’s Social Innovations department as project manager two years ago. Prior to joining the BMW Foundation in 2006, she worked for a conference and event agency in Munich, as a project coordinator for Investor Relations at the VCL Film and Media Agency, and as executive assistant of the Board of Directors at Rodenstock GmbH, an international manufacturer of premium glasses. She trained as a travel agent and subsequently graduated with a diploma in business administration from the Munich University of Applied Sciences.

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Martha Darling has consulted on education policy issues nationally for the National Academy of Sciences and other nonprofits and has held volunteer leadership roles in Michigan and internationally. She was a senior program manager at The Boeing Company in Seattle, vice president for strategic planning at Seattle-First National Bank and then executive director of the Washington Business Roundtable’s Education Study. She was White House Fellow and executive assistant to Secretary of the Treasury W. Michael Blumenthal and then as senior legislative aide to U.S. Senator Bill Bradley. Ms. Darling serves on a variety of boards, among them the White House Commission on Presidential Scholars; the Council on Foundation’s Community Foundations Leadership Team; and the Boards of Directors of the National Wildlife Federation Action Fund (as secretary). She is a founding co-chair of Washtenaw County’s Success by Six early childhood initiative. Ms. Darling is a graduate of Reed College and of the Woodrow Wilson School of Public and International Affairs at Princeton University. She is a long-time friend of the Salzburg Global Seminar and has attended many sessions throughout the years.
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Edward Mortimer is former senior vice president and chief program officer at the Salzburg Global Seminar. He served as chief speechwriter and as director of communications to UN Secretary-General Kofi Annan. He has spent much of his career as a journalist, first with The Times of London, where he developed an expertise in Middle East affairs, and later with The Financial Times, where he was the main commentator and columnist on foreign affairs. He has also served as a fellow and/or faculty at several institutions, including Oxford University, the Carnegie Endowment for International Peace, the International Institute of Strategic Studies, and the University of Warwick; and on the governing bodies of several non-governmental organizations, including Chatham House and the Institute of War and Peace Reporting. His writings include People, Nation, State: The Meaning of Ethnicity and Nationalism (co-edited with R. Fine), and The World that FDR Built (1989). Mr. Mortimer received an M.A. in modern history from Oxford University.

Elsa STUDER, Switzerland
Elsa Studer is manager of the World Economic Forum Global Agenda Council on Governance for Sustainability. She is also managing a Scoping Study on Scaling-up the Circular Economy, led by the World Economic Forum, which looks at how decision-makers can develop new business models to deliver growth at scale and address resource constraints. Ms. Studer is an international lawyer and has previously been working with the United Nations and non-governmental organisations on international governance and security issues. She has a degree in international law from the University of Neuchâtel, Switzerland and studied at the Free University of Berlin and Columbia Law School in New York as part of her Master’s program.
Salzburg Facilitators

**Holger HELLER, Austria**
Holger Heller is an experienced systemic consultant with a focus on change, organizational development, and participatory leadership. He has developed considerable expertise in designing and hosting conferences and processes, applying the full palette of “art of hosting” practices as well as systemic methods. He has years of experience in working both inside and with a wide range of organizations. Fascinated by the European Peace Project, he worked for several years in the EU context. Before setting up his consulting company, he was managing director of a business school. Mr. Heller studied law and political science in Graz and Berlin, holds an executive M.B.A., and did a two-year course in systemic coaching and organizational development in Heidelberg.

**Lena Maria JACOBSSEN, Sweden**
Lena Jacobsson has a long international track record as a professional host. For many years she worked in leadership development, leadership for women and men, coaching, and developed programs for the effectiveness of organizations and satisfaction of both clients and employees. She co-pioneered the practices of the “art of hosting” and process consulting in the overall EU Commission organization. Since November 2012 she is full partner of Pro Action Learning. She shares her experience in workshops and as a community coach. Ms. Jacobsson studied organizational psychology in Brussels.

**Rainer VON LEOPRECHTING, Germany**
Rainer von Leoprechting is an experienced consultant and builds communities of change agents. Inspired by Jean Monnet’s practice, he was active within the European Commission. After many projects and functions in management and strategy, he started Pro Action Learning, through which he helps people and organizations systematically garner the success to which they aspire. Mr. von Leoprechting is one of the inventors of the Pro Action Café that has become one of the core processes shared within the “art of hosting” community. His interventions combine many methods such as the full palette of art of hosting practices, systemic constellation work, Action Learning, and process consultation à la Ed Schein and Peter Block.
Clare Shine was appointed vice president and chief program officer of the Salzburg Global Seminar in January 2012. A firm believer in multi-disciplinary thinking, her own background spans law, business, sustainability and the arts. Clare is a UK-qualified barrister bilingual in French with 20 years’ experience as an international environmental policy analyst for the UN and regional organizations, governments, the private sector and NGOs. Her work and publications have focused on biodiversity and ecosystems, international trade, transboundary cooperation and conflict prevention, and she has extensive experience of governance and capacity-building across Europe, Africa, South-East Asia and the Austral-Pacific. Clare has played an influential role in biosecurity strategy development since 1999, working as legal adviser to the Global Invasive Species Programme/World Bank, the European Union, the Council of Europe and the Convention on Biological Diversity. She co-authored the European Strategy on Invasive Alien Species endorsed by 43 countries and jointly led the team advising the EU on implementing the Nagoya Protocol on Access and Benefit-Sharing for Genetic Resources. Clare was made an Associate of the Institute for European Environmental Policy in 2008 and is a long-standing member of the IUCN Commission on Environmental Law. She began her career in industry and the media after studying literature at Oxford University and has written regularly for the Financial Times arts section since 2003.

Georgios Kostakos joined the Salzburg Global Seminar as adjunct program director in January 2013, and works out of Brussels, Belgium, where he is currently an independent consultant. He served on the secretariat of the UN Secretary-General’s High-level Panel on Global Sustainability (GSP) as senior adviser and acting deputy executive secretary. His numerous UN assignments include senior positions in the UN Secretary-General’s Climate Change Support Team (CCST), the Secretariat of the United Nations System Chief Executives Board for Coordination (CEB), and the UN Framework Convention on Climate Change (UNFCCC) Secretariat. He also served with the Strategic Planning Unit at the Executive Office of the UN Secretary-General; the Department of Safety and Security; the Department of Political Affairs; and on UN field missions in South Africa, Mexico, Haiti and Bosnia & Herzegovina. Outside the United Nations system, Dr. Kostakos has been an associate of the Hellenic Foundation for European and Foreign Policy (ELIAMEP) and the University of Athens in Greece. Either as a practitioner or as an academic he has been dealing with issues of global governance and sustainability, climate change, UN reform and policy planning, UN system coordination, political affairs, conflict resolution, peacekeeping and peacebuilding. Dr. Kostakos holds a mechanical engineering degree from the National Technical University of Athens, Greece, and an M.A. and a Ph.D. in International Relations from the University of Kent, UK.
Robert Fish first joined the Salzburg Global Seminar in 1998, and is currently the multimedia specialist for SGS. Originally from Upstate New York, he attended Cornell University, and received his Bachelor of Fine Arts in Photography from the Rochester Institute of Technology. His interests and skills span across a wide range of disciplines, including computer programming, graphic design, video editing, database administration, and conceptual art. He especially enjoys playing squash, handball, tennis, mountain biking, hiking and Frisbee. When he is not spending time together with his wife, son or cat, he can often be found doing repairs underneath a car in his driveway, cooking a meal in the kitchen, or reading the latest Wired magazine in the bathtub.

Louise Hallman is the editor at Salzburg Global Seminar, where she manages online and print editorial content along with other in-house journalism and marketing projects. In her role she creates, commissions and edits content for SalzburgGlobal.org, manages social media platforms, contributes articles and features to external publications, and liaises with visiting members of the press. Louise holds Master’s degrees in international relations and Middle East studies from the University of St. Andrews and multimedia journalism from Glasgow Caledonian University. Prior to joining SGS in April 2012, she worked for WAN-IFRA as the manager and publication editor for the SIDA-funded ‘Mobile News in Africa’ project and the International Press Institute, as a press freedom advisor and in-house journalist, where she focussed on Latin America and Europe. Her personal and professional research interests include the use of social media and mobile communications to better inform and engage citizens.

Julia Stepan joined the Salzburg Global Seminar in May 2011. In her role as program associate she assists program directors with the development, administration, and logistics of several sessions per year. Prior to this assignment she has worked first as a nanny, then as a personal assistant in the U.S. Julia received an M.A. in American studies, focusing on cultural studies, from the University of Graz, Austria and did a one-year student exchange at the University of Wisconsin, Eau Claire. Julia’s biggest passion is travelling.
Sydnor Taylor is currently an intern for the Salzburg Global Seminar. She was born in England and spent much of her childhood there before moving to the US to be closer to her mother’s family. Having attended middle and high school in Virginia, she then went on to Marlboro College in Vermont to study politics, particularly international development policy, as well as sociology and anthropology. She participated in a study abroad program in Botswana focused on language and culture during her time at Marlboro and is currently finishing her thesis after taking a break from school to work locally, in Charlottesville, Virginia, particularly at an animal shelter.

Edward Thacker is a program intern for the Salzburg Global Seminar. Originally from London, he holds a B.A. in geography from the University of Leeds. There he wrote his dissertation on urban squatting in London and its relationship to degrowth, a concept that rejects the paradigm of economic growth while exploring how an equitable downscaling of production and consumption can increase human well-being and enhance ecological conditions. Since leaving university last summer, he was an intern for the parliamentary campaign Local Works, promoting the Sustainable Communities Act, a new, radical piece of legislation that provides the only ‘bottom-up’ democratic process existing in England. During this time, Edward has also been involved with the Friern Barnet People’s Library, a DIY community project involving activists from the Occupy Movement and the local community that has transformed a closed-down public library into a fully functioning community hub and site of resistance.
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<th>Country</th>
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<td>Bangladesh</td>
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<td>Republic of Korea</td>
<td>Sang Hwa Chung, Ji-Hong Kim, Seong-hyon (Sunny) Lee</td>
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Salzburg Global Seminar

For sixty-five years, the Salzburg Global Seminar’s mission has been to bring young and established leaders together to develop creative solutions to global concerns. Emphasis is placed on developing cutting-edge ideas and proposals for action. The Seminar conducts a year-round program that has convened hundreds of seminar sessions and brought more than 25,000 participants to its historic campus based in Salzburg, Austria. Originally founded to encourage the revival of intellectual dialogue in post-war Europe, SGS is an independent international organization that is headquartered at Schloss Leopoldskron – built in 1736 by the Archbishop of Salzburg, restored by the Salzburg Festival’s co-founder Max Reinhardt, and used by Hollywood for sets in “The Sound of Music.” It provides an atmospheric retreat for thought-provoking exchanges. To learn more about the Seminar, please visit www.salzburgglobal.org.